

**Jamshed Bharucha's Inauguration  
BUDGET**

Item	Projected	Revised	Revised - 10.03.11	Actual	Vendor	Description/Notes
<b>Insignia of Office, Academic Artifacts and Regalia:</b>						
Presidential lavallere/medallion	\$ 2,000.00	\$ 2,000.00	\$ 800.00	\$ -	Nick Fasciano (fee waived - in-kind donation)	
Academic regalia	\$ 20,000.00	\$ 20,000.00	\$ 7,874.95	\$ 7,874.95	Herrf Jones	Design, production and engraving of President's Medal
Restoration, cleaning or purchase of other artifacts	\$ -	\$ -	\$ -	\$ -		Academic Regalia for faculty and generic
<b>Publicity, Design and Printing:</b>						
Official presidential photograph	\$ 500.00	\$ -	\$ -	\$ -	N/A	
Fee for inaugural design concept	\$ -	\$ -	\$ -	\$ -	CU - Design Center	
Inaugural letterhead and envelopes	\$ 1,000.00	\$ -	\$ -	\$ -	N/A	
Save the date announcements	\$ 10,000.00	\$ 5,880.00	\$ 5,880.00	\$ 5,880.00	Tr-Lon Color Lithographers	10,000 save the date cards die-cut metallic gold, 10,000 A8 envelopes
Invitations and envelopes	\$ 20,000.00	\$ 20,000.00	\$ 18,777.26	\$ 18,777.26	Jam Paper, Tr-Lon Color Lithographers	10,000 invitations, various inserts, envelopes, addressing, 200 additional envelopes
Student invitations			\$ 325.00	\$ 325.00	Tr-Lon Color Lithographers	1,000 student inauguration flyers
Special event invitation inserts and reply envelopes	included above	included above	included above	included above	Tr-Lon Color Lithographers	
Instructions to delegates marching in procession	included above	included above	included above	included above	Tr-Lon Color Lithographers	
Installation ceremony program	\$ 10,000.00	\$ 10,000.00	\$ 9,825.00	\$ 9,825.00	Tr-Lon Color Lithographers	2,000 Inauguration Programs, 1,000 Colloquium Programs
Programs for other inaugural events	included above	included above	\$ -	\$ -	Tr-Lon Color Lithographers	Colloquium program - included in pricing above
Welcome notes			\$ 475.00	\$ 475.00	Tr-Lon Color Lithographers	1,000 JB welcome notes
Banners:		\$ 10,000.00	\$ -	\$ -		
Foundation Building Façade	\$ -	\$ 10,000.00	\$ -	\$ -	JA Visual Group	3 x placards and 2 x vinyl decals
Colonnade windows			\$ 1,980.00	\$ 1,980.00		
Library/Colonnade windows			\$ -	\$ -		
Peter Cooper Park wrap			\$ 3,500.00	\$ 3,500.00	Peed Media	17 images - duraprint 59x59, adhesive backing and installation
Lobby Posters - Student Exhibition			\$ 787.50	\$ 787.50	Prince Media Company	Peter Cooper Park banner
Posters/Signage:	\$ 1,000.00	\$ 1,500.00	\$ 1,500.00	\$ -		
Directional/instructional signage			\$ -	\$ -	CU - Design Center	
Poster for Augmented Reality			\$ -	\$ -		
Posters for High Line			\$ -	\$ -	CU - Design Center	
Check-in signs			\$ -	\$ -	CU - Design Center	
Gifts sign			\$ -	\$ -	CU - Design Center	
Greetings from other institutions sign			\$ -	\$ -	CU - Design Center	
Press kits	\$ -	\$ -	\$ -	\$ -	N/A	
Press releases	\$ -	\$ -	\$ -	\$ -	N/A	
Tickets	\$ 500.00	\$ 500.00	\$ -	\$ -	N/A	
Maps	\$ -	\$ -	\$ -	\$ -	N/A	
Parking guides	\$ -	\$ -	\$ -	\$ -	N/A	
Name tags/holders	\$ 250.00	\$ 250.00	\$ -	\$ -	CU - Design Center	print inhouse / online
Place cards	\$ -	\$ -	\$ -	\$ -	N/A	print inhouse / online
Photographer:	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ -	N/A	print inhouse / in stock
Colloquium						
High Line reception					Mario Morgado	
Inauguration Ceremony & Block Party					Leo Sorel	
"Photo Booth" at High Line		\$ 1,000.00	\$ 937.61	\$ 937.61	Mario Morgado	
Student Exhibition/Faculty Publications					Awol Erizku	Rental and photographer fee
Commemorative prints for post-event mailing	\$ -	\$ -	\$ -	\$ -	Joao Enxuto	
Video production:	\$ 1,000.00	\$ -	\$ -	\$ -		send electronically / online
High Line		\$ 13,800.00	\$ 13,800.00	\$ 13,800.00	Buttons Productions	Produce a motion graphics video
Inauguration Ceremony		\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	Buttons Productions	Produce a 3-5 minute video about Cooper Union
Video Message		\$ 1,000.00	\$ 1,000.00	\$ 1,000.00	Buttons Productions	Edit Shashi Tharoor video message
Screensaver		\$ -	\$ -	\$ -	CU - Design Center	Screensaver for all inaugural events
Webcasting	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00	Buttons Productions	Live feed stream to cooper.edu
Duplicating	\$ -	\$ -	\$ -	\$ -		Fee to duplicate and digitize Tharoor video
Advertising:	\$ 50,000.00	\$ -	\$ 5,520.00	\$ -		
New York Magazine				\$ 3,500.00	New York Magazine	Colloquium advertising
Time Out New York				\$ 2,020.00	Time Out New York	Colloquium advertising
The Cooper Union website	\$ 140,000.00	\$ 120,000.00	\$ 120,000.00	\$ -	Behavior	
<b>Postage:</b>						
Save the date announcements	\$ 4,400.00	\$ 4,400.00	\$ 1,282.76	\$ 1,282.76	U.S. Postmaster (via Tr-Lon)	Nonprofit Standard Mail
Invitations	\$ 6,300.00	\$ 6,300.00	\$ 6,000.00	\$ 5,939.20	U.S. Postmaster	
Reply cards	\$ -	\$ -	\$ -	\$ -	N/A	
Press announcements	\$ 250.00	\$ -	\$ -	\$ -	N/A	
General correspondence	\$ 100.00	\$ 100.00	\$ -	\$ -	N/A	
Post-Ceremony mailings	\$ 100.00	\$ 100.00	\$ 45.50	\$ 45.50	U.S. Postmaster	Mailing to neighborhood restaurants
Mailhouse charges	\$ 1,000.00	\$ 1,530.00	\$ 1,530.00	\$ 1,530.00	Tr-Lon Color Lithographers	inserted, addressed, non-profit sort, apply stamp, deliver to P.O.
<b>Inaugural Office Expenses:</b>						
Data processing of invitation list	\$ 500.00	\$ 500.00	\$ -	\$ -	N/A	
Addressing of envelopes (hand, printed or mailhouse)	included above	included above	included above	included above	N/A	
American Council on Education president's list	\$ 500.00	\$ 500.00	\$ -	\$ -	N/A	handled in-house
Additional staff (temporary/students)	\$ 8,000.00	\$ 8,000.00	\$ 9,755.44	\$ 9,755.44	Julie Spielman, Theo LeGro	Julie Spielman full-time hours from July 20 - November 11, Theo LeGro over-time (Sept. & Oct.)
Office supplies	\$ -	\$ -	\$ -	\$ -	N/A	
Inaugural Committee materials	\$ -	\$ -	\$ -	\$ -	N/A	
Express mail charges/courier services	\$ 250.00	\$ 250.00	\$ -	\$ -	N/A	
Duplicating	\$ -	\$ -	\$ -	\$ -	N/A	
Refreshments for Committee Meetings/Volunteers	\$ 500.00	\$ 500.00	\$ 89.00	\$ 89.00	Cozy Soup and Burger	Meals for staff mailing
Consultants' fees:	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	Q+A Events and Production	Production consultant/manager
Production Coordinator		\$ 3,000.00	\$ 3,000.00	\$ -	Michael Unger	
Director						
<b>Symposia/Exhibitions/Entertainment:</b>						
Speaker fees:	\$ 10,000.00	\$ 51,500.00	\$ -	\$ -		
Fareed Zakaria			\$ 50,000.00	\$ 50,000.00	Fareed Zakaria	Colloquium - speaker fee

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Vali Nasr			\$ 300.00		Vali Nasr	
Vikas Kapoor			\$ -	\$ -	Vikas Kapoor	Colloquium - honorarium
Atina Grossmann			\$ -	\$ -	Atina Grossman	Colloquium - honorarium
<b>Performer fees:</b>	\$ 1,500.00	\$ 7,500.00	\$ -	\$ -		
Hungry March Band			\$ 1,000.00	\$ 1,000.00	Hungry March Band	Block Party - 2 x 30 minute sets during Block Party
Audrey Flack and the History of Art Band			\$ 1,000.00	\$ 1,000.00	Audrey Flack and the History of Art Band	\$200 per band member
STOMP!			\$ 2,500.00	\$ 2,500.00	STOMP!	High Line - STOMP 8 dancers and 2 technicians @ \$250 each
Brandon Bryant			\$ 600.00	\$ 600.00	Brandon Bryant	High Line - 2 x 2.5 minute sets
Singers			\$ 1,500.00	\$ 1,500.00	O and H Productions, Inc.	500 Dilly and Stephen Buntrock
Musical Director/Accompanist			\$ 500.00	\$ 500.00	Phil Reno	Accompanist for Broadway singers - High Line event
Brass Band			\$ 1,850.00	\$ 1,850.00	Gotham Wind Symphony Brass Ensemble	8 musicians and 1 conductor
Bagpipers			\$ -	\$ -		
<b>Presidential drawings:</b>	\$ -	\$ 2,400.00	\$ 3,584.00	\$ -		
Artist Commission			\$ -	\$ 2,400.00	Clio Newton	12 drawings @ \$200 each
Framing/Installation			\$ -	\$ 1,164.00	Excel Framing	1 inch black frame with a matte finish, 2.5 inch white museum quality matte and regular glass x12
Promoter/booker fees			\$ 2,400.00	\$ -	Sing for Hope	
Special construction/maintenance needs	included above	included above	\$ 2,400.00	\$ -	Propylea Millwork	L&M Events
Special equipment needs	\$ 10,000.00	\$ 10,000.00	\$ 4,707.73	\$ 4,707.73		Display stands for Faculty Publications display
Signage	\$ -	\$ 2,000.00	\$ -	\$ -	L&M Events	High Line event - backline (assumes simple music set-up, no piano)
Travel (for panelists/VIPs):	included above	included above	included above	included above		
Vali Nasr	\$ -	\$ 10,000.00	\$ 7,340.00	\$ -	CU - Design Center	
James and Susan Wright			\$ 800.00	\$ 537.10	Delta Airlines	DC>NYC plus rebooked flight for different dates
Lawrence and Adele Bacow			\$ 1,000.00	\$ 802.80	US Airways	NH>NYC, car service to and from airport
Frances Fergusson			\$ 460.00	\$ 460.00	Amtrak	Boston>NYC
Vartan Gregorian			\$ 400.00	\$ -	Personal Limousine	Car service - roundtrip Poughkeepsie-NYC
Vikas Kapoor			\$ -	\$ -	N/A	Car service - NYC>NYC
Sherman Teichman			\$ -	\$ -	N/A	Car service - NYC>NYC
<b>Hotel accommodations (for panelists/VIPs):</b>	\$ 1,000.00	\$ 3,500.00	\$ -	\$ 292.40	Expedia	
Vali Nasr			\$ 350.00	\$ 700.00	The Cooper Square Hotel	Two nights
James and Susan Wright			\$ 350.00	\$ 350.00	The Cooper Square Hotel	One night
Lawrence and Adele Bacow			\$ 350.00	\$ 350.00	The Cooper Square Hotel	One night
Frances Fergusson			\$ 350.00	\$ 350.00	The Cooper Square Hotel	One night
Brandon Bryant			\$ 350.00	\$ 350.00	The Cooper Square Hotel	One night
Bernard Gordon			\$ 350.00	\$ 350.00	The Cooper Square Hotel	Two nights (outside CU block) - CANCELLED
Sherman Teichman			\$ -	\$ 700.00	The Cooper Square Hotel	Two nights
Musicians			\$ -	\$ 2,765.00	The Cooper Square Hotel	6 musicians plus parking for 2 (\$45. each)
Video message	\$ -	\$ -	\$ 2,000.00	\$ 2,765.00	Buttons Productions	Video Message from Shashi Tharoor
<b>Facilities/Equipment Rental:</b>			included above	included above		
Rental of off-campus facilities	\$ 25,000.00	\$ 25,000.00	\$ 27,500.00	\$ 27,500.00	Friends of the High Line	25K for Chelsea Market Passage and Diller-von Furstenburg Sun Deck/2,500 for 14th St. Passage
Rental or purchase of:	\$ 50,000.00	\$ -	\$ -	\$ -		
Drapery	included above	\$ -	\$ -	\$ -	N/A	
Risers/Stage:	included above	\$ -	\$ -	\$ -	Q+A Events	
High Line	included above	\$ -	\$ -	\$ -	L&M Events	
Ceremony			see sound charges	see sound charges	One Dream Sound	16' x 24', marley floor
Podium	included above	\$ -	\$ -	\$ -	CU	12' x 16', black skirt, carpet
Fencing/barricades	included above	\$ 500.00	\$ 630.00	\$ 630.00	AAA Communications	Ceremony - Lincoln podium w/plexi surround
Ropes/stanchions	included above	\$ -	\$ -	\$ -	Party Rentals Ltd.	Barricades for Street Party
Decor	included above	\$ -	included in Block rentals	included in Block rentals		25 x stanchions with 7' ropes
Tent:	included above	\$ 12,305.00	\$ 1,000.00	\$ -		4 x trees (for entrance to Foundation Building)
High Line			using Block Party tents	using Block Party tents	Kits and Expendables	
Delegates Breakfast			\$ 10,605.00	\$ 10,605.00	Stamford Tents	
Block Party			\$ 1,026.00	\$ 1,026.00	Kits and Expendables	
Lighting:	included above	\$ 2,000.00	\$ -	\$ -		1 tent per restaurant, 2 liners per booth, rope and stanchion x 10
High Line			see sound charges	see sound charges	L&M Events	
Ceremony			\$ 4,116.92	\$ -	Shaun Suchan/One Dream Sound	Rental equipment, designer fee and labor
Heaters	included above	included above	\$ 750.00	\$ 750.00	Bryant Park Market Events	CU portion toward week-long rental by the High Line
Walkie-talkies	included above	\$ 220.00	\$ 257.00	\$ 257.00	AAA Communications	10 walkies for both days
Audio-Visual equipment	included above	included above	included above	included above	Tal Yarden	
Slide/film/projector/Video cameras	included above	\$ 6,800.00	\$ -	\$ -		
High Line			\$ 8,990.00	\$ 8,990.00	Tal Yarden	4 large plasmas positioned above head height
41CS and Procession			\$ 19,575.00	\$ 17,275.00	Tal Yarden	
Screens/Jumbotron	included above	included above	\$ -	\$ -	N/A	
Sound system:	included above	\$ 20,000.00	\$ -	\$ -	Q+A Events	Sound system for High Line event and 41CS and portico
Colloquium			\$ -	\$ -	One Dream Sound	no cost for equipment
High Line			\$ 14,050.00	\$ 14,050.00	L&M Events	includes backline, lighting and stage
41CS and Procession			\$ 2,706.00	\$ -	One Dream Sound	41CS, procession
Ceremony			\$ 10,000.00	\$ -	One Dream Sound	Great Hall
Block Party			\$ 2,000.00	\$ -	One Dream Sound	portico
Chairs	included above	see Pinch charges	see Pinch charges	see Pinch charges	Pinch Food Design	see Food Service costs
Bleachers	included above	\$ -	\$ -	\$ -	N/A	
Coat check facilities	included above	\$ -	\$ -	\$ -		
Special electrical hookups/power/distribution:	included above	\$ -	\$ -	\$ -		
High Line	included above	\$ 2,500.00	\$ 2,500.00	\$ -	Friends of the High Line	Included in rental fees
Block Party			\$ -	\$ -	GreenNow	Generator for food vendors
Production crew	included above	\$ -	\$ -	\$ 2,500.00	Q+A Events	included in rental fees
Additional production staff/labor fees:	included above	\$ 1,800.00	included above	included above		
Colloquium			\$ 1,000.00	\$ -		
High Line			\$ 1,250.00	\$ -		
41CS, Procession and Ceremony			\$ 2,850.00	\$ 750.00	Q+A Events	Stage Manager, 2 runners/production assistants, 1 talent production assistant
Block Party			\$ -	\$ -	Wendy Ouellette (Stage Manager)	Stage Manager, 2 assistant stage managers, 4 runners/production assistants
Clean up fees:	\$ -	\$ -	included above	included above	Q+A Events	Stage Manager, 2 assistant stage managers, 4 runners/production assistants
High Line			\$ -	\$ -	Friends of the High Line	carting of trash and waste water to be removed from site - Pinch Food Design to handle
Block Party			\$ -	\$ -	CU - B&G	handled in-house
Trucking and delivery	included above	\$ 200.00	\$ 300.00	\$ 158.00	CC Van	Van available for all for both days - production assistants to drive

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<b>Food Service:</b>						
<b>Receptions/Refreshments (pre- or post-programs):</b>						
Post-Colloquium	\$ -	\$ 500.00	\$ 586.75	\$ 586.75	Veniero's, Bully's	
Student Breakfast	\$ -	\$ -	\$ 715.00	\$ 715.00	Frankie's Kitchen	300 Biscotti and coffee for 200 people
Green Room	\$ -	\$ -	\$ -	\$ 127.38	Atlas Cafe	Mini pastries, coffee and juice for 200 people (plus 2 cases of water - stage and staff)
Evening Celebration (Evening before Ceremony):	\$ 75,000.00	\$ 50,000.00	\$ 48,831.00	\$ 48,831.00	Pinch Food Design	Hungry March Band lunch Based on 350 people
Food/beverages	included above	included above	included above	included above		
Waitstaff/bartenders	included above	included above	included above	included above		
Admin. fees/gratuities	included above	included above	included above	included above		
Wine/Liquor	included above	included above	included above	included above		
Rentals (tables, chairs, linens, kitchen equip.)	included above	included above	\$ 3,909.16	\$ 3,909.16	Astor Wines and Spirits, Best Cellars	Liquor and Wine for High Line Reception
Delegate's Breakfast (pre-Ceremony):	\$ 12,000.00	\$ 8,000.00	\$ 7,173.78	\$ 7,173.78	Party Rentals	Furniture, linens, kitchen equipment, plates, napkins, glassware, etc.
Food/beverages	included above	included above	\$ 8,014.50	\$ 8,014.50	Indiana Market and Catering	PROPOSAL based on 150 people
Waitstaff/bartenders	included above	included above	included above	included above		
Fees/gratuities	included above	included above	included above	included above		
Rentals (tables, chairs, linens, kitchen equip.)	included above	included above	included above	included above		
Block Party (post-Ceremony):	\$ 10,000.00	\$ 15,000.00				
Food/beverages	included above	included above	included above	included above		
Waitstaff/bartenders	included above	included above	\$ 2,550.00	\$ 2,550.00	Simply Divine and various restaurants	Kosher catering for 30 guests plus honorariums at \$500 each for 4 restaurants
Admin. fees/gratuities	included above	included above	\$ -	\$ 390.00	Yorah Shimmel	Krishes
Rentals (tables, chairs, linens, kitchen equip.)	included above	included above	\$ -	\$ -		
Plates, napkins, etc.	included above	included above	\$ 3,727.75	\$ 3,727.75	Party Rentals Ltd.	Linens, baskets, etc. (for Block Party and check-in, etc.)
Permits (streets, park)	included above	included above	\$ 510.56	\$ 510.56	SustvParty	1200 plates, 1000 cutlery packs, 600 bowls, 4000 napkins - biodegradable/recycled
Dinner (for JB family):	\$ 2,000.00	\$ 10,000.00	\$ 3,607.00	\$ 3,607.00	Neuman's Catering	Dinner for 30 people at The President's Residence
Food/beverages	included above	included above	included above	included above		
Waitstaff/bartenders	included above	included above	included above	included above		
Admin. fees/gratuities	included above	included above	included above	included above		
Rentals (tables, chairs, linens, kitchen equip.)	included above	included above	included above	included above		
Welcome packets	included above	included above	included above	included above		
	\$ -	\$ -	\$ -	\$ 1.63	Not For Tourist Guides	Downtown guide to include in welcome packs (copies made internally with other materials)
<b>Decorations:</b>						
Flowers	\$ 7,500.00	\$ 2,500.00	\$ 1,145.00	\$ 1,145.00	Ariston Florist, Anthology Floral Design	Stage flowers and arrangements for Board Room/Green Room & Table centerpieces for family dinner
Wreath	\$ -	\$ 350.00	\$ 300.00	\$ 300.00	Ariston Florist	Wreath (for Peter Cooper statue)
Balloons/Ribbons	\$ -	\$ 1,000.00	\$ -	\$ -	N/A	
Flags	\$ -	\$ -	\$ -	\$ -	CU - B&G	handed in-house
Table decorations/centerpieces	\$ -	\$ -	\$ -	\$ -	N/A	
Candles/votives/etc.	\$ -	\$ -	\$ -	\$ -	N/A	
Other props	\$ 1,000.00	\$ -	\$ -	\$ -	N/A	Delegates Breakfast - pastries / Staff Luncheon - bread baskets
<b>Public Safety:</b>						
<b>Security:</b>						
Exhibition	\$ 2,000.00					
High Line			\$ 342.63	\$ 342.63	FJC Security	1 guard for three days from 9AM-9PM - publications
Ceremony & Block Party		\$ 1,000.00	\$ 1,100.00	\$ 1,032.00	Elite Investigations	1 special event supervisor, 4 special event officers (6 hours each)
Special permits:		\$ 1,000.00	\$ 577.40	\$ 577.40	FJC Security	4 guards for outside, 3 guards for inside
High Line	\$ 5,000.00					
Procession/Block Party		\$ 6,950.00	\$ 7,000.00	\$ 6,590.00	A Form Architecture, Winick Productions	TPA, SLA, sound, engineer of record
Transportation	\$ 5,000.00	\$ 500.00	\$ 8,695.00	\$ -	RPO, NYPD, NYC Parks	Street closures (Procession/Block Party), sound permit, parks permit
<b>Miscellaneous:</b>						
Gifts/Merchandise	\$ 10,000.00	\$ 10,000.00	\$ 2,249.00	\$ 2,249.00	The Chocolate Vault, Tri-Lon Color	Chocolate violins x 1,000 and tag labor charge (10% discount), 1,000 tags
Miscellaneous/Contingency:	\$ 2,500.00	\$ 10,000.00				HOLD: Transportation for artists/talent/staff, on-site catering/meals for staff, etc., etc.
Hand stamp						4 x hand stamp with stamp pads
Cooper Union umbrellas				\$ 53.49	Simon's Stamps inc.	ON STANDBY ONLY: 150 large CU umbrellas (for High Line and Procession)
Portfolios/Album for Greetings				\$ -	CUAA	
T-Shirts				\$ 154.88	KOLO USA	
Cable Ties				\$ 180.00	Tri-Lon Color Lithographers	
Miscellaneous supplies				\$ 12.10	Cabletiesandmore.com	12 Augmented Reality T-Shirts
Reimbursable Expenses				\$ 146.82	Kmart	To attach banner to Peter Cooper Park fence
				\$ 391.79	Jody Kuh	Foil trays (Block Party), Sternos (Block Party), Desk Lamps (High Line), etc.
<b>TOTAL EXPENSES:</b>	<b>\$ 556,650.00</b>	<b>\$ 536,635.00</b>	<b>\$ 533,497.20</b>	<b>\$ 356,635.87</b>		Q+A Reimbursable expenses (travel, crew refreshments, etc.)
<b>TOTAL BUDGET:</b>	<b>\$ 458,205.00</b>	<b>\$ 500,000.00</b>	<b>\$ 500,000.00</b>	<b>\$ 500,000.00</b>		
<b>DIFFERENCE:</b>	<b>\$ (98,445.00)</b>	<b>\$ (36,635.00)</b>	<b>\$ (33,497.20)</b>	<b>\$ 143,364.13</b>		